

The Climate Resilience Innovation Forum

December 2nd-3rd 2026 | New York City

*Where Scope 3 meets business resilience:
Turning supply chain decarbonization into long-term
business value*

Day 1 – Wednesday, December 2nd: *Balancing mitigation and adaptation*

9.00-9.30am **Reality check:** Are 2030 targets already out of reach?

With less than four years until 2030, businesses are confronting a challenging reality: despite some genuine progress, many climate targets are increasingly unlikely to be met. The conversation is no longer about whether goals will be achieved, but how business should respond and identify the actions that will deliver the greatest impact.

Should organizations persevere with their goals, review expectations, or completely rethink what success looks like? Is it more responsible to stand by ambitious targets, or to acknowledge shifting circumstances and prioritise the actions that will deliver the greatest impact?

Join us as our expert panel set the scene, taking an honest look at where organizations stand today, what progress has been made, where barriers remain, and how business can build credible and resilient strategies for 2030 and beyond.

9.30-10.15am **A strategy for climate competitiveness:** Reframing Scope 3 as a driver of risk mitigation, resilience and commercial advantage

Climate action is no longer simply a sustainability agenda. It is a critical business strategy for managing risk, strengthening supply chains, and protecting long-term value.

Whilst the moral imperative remains, organizations are increasingly recognising decarbonization as a commercial opportunity. From mitigating risk and improving supply security to enhancing business continuity and driving revenue generation, climate action is becoming a key driver of long-term competitive advantage. But what does this look like in practice?

In this session, our panel will discuss:

- How businesses can reframe Scope 3 internally as a strategic business opportunity rather than a compliance exercise
- How decarbonization can reduce volatility, improve supply chain resilience and deliver a tangible ROI
- The financial and operational benefits that can be unlocked by integrating climate action into wider business strategy

10.15-10.55am **Networking Break**

10.55-11.45am **From risk to resilience:** How are companies embedding climate adaptation into wider business strategy?

Businesses that fail to adapt to climate risks like extreme heat could lose up to 7% of annual earnings by 2035, whilst companies investing in climate adaptation are seeing up to \$19 in avoided losses for every \$1 invested (World Economic Forum, 2024).

As climate-related disruption becomes more frequent and severe, adaptation is essential for long-term business resilience. From extreme weather and resource scarcity to geopolitical instability and supply chain disruption, organizations need to understand where their greatest vulnerabilities lie, and how to respond.

In this three-part session, we'll explore how leading companies are identifying climate risks, integrating adaptation into business strategy, and measuring resilience as a driver of long-term value.

- Part 1: Understanding the data behind climate and supply chain risk
- Part 2: Transition planning for the short, medium and long term
- Part 3: How to quantify resilience and demonstrate ROI

11.45am-12.30pm **Carbon accounting under pressure:** Can SBTi and GHG protocol keep up with net zero claims?

As companies move from setting climate targets to delivering tangible progress, the expectations placed on carbon accounting frameworks have never been greater. With major updates to both the GHG Protocol and SBTi underway, organizations are navigating an increasingly complex landscape of evolving standards, greater scrutiny and growing demands for transparency. Simultaneously, companies cannot afford to delay action whilst waiting for perfect methodologies or complete certainty.

In this session, we'll explore how the carbon accounting landscape is evolving and what this means for corporate ambition. We'll discuss:

- The latest developments across SBTi and the GHG Protocol, and what they look like in practice
- How businesses can balance corporate ambition with practical implementation
- Where organizations should prioritise their efforts as expectations continue to change
- How to maintain credibility whilst navigating an imperfect and changing landscape

12.30-1.30pm **Lunch**

1.30pm-5.00pm **Breakout Sessions**

*Our Other Rooms track offers a series of highly interactive sessions, all designed to encourage honest discussion and practical collaboration. Leave your lanyard at the door as we tackle some of the industry's most challenging and controversial issues in climate.

Supply chain decarbonization	Climate risk and adaptation	Financing the energy transition	The Other Rooms*
Cost savings, efficiency gains, shared risk and the right incentives: Practical steps to better supply chain engagement	Climate risk modelling and scenario analysis: How business can plan for climate impact and supply shocks	Catalysing clean energy investment: How to unlock finance and investment to accelerate the transition	The Climate Clinic: How can we use resilience to reframe the business case for decarbonization? Bring your climate challenges to the room. Together, we'll diagnose the problem and break down the practical solutions.
Scope 3 data transparency: How to ensure compliant, effective disclosure	Mitigation vs adaptation: How to align short- and long-term transition planning	Power Purchase Agreements: How effective partnerships are driving capacity, resilience and ROI	The Climate Confessional It's time to tackle the elephants in the room. Submit your anonymous climate confessions and challenges, and the room will problem solve them together.
Carbon removals in action: How brands can demonstrate credibility in insetting	From resilience to regeneration: How can nature become our greatest tool for climate adaptation?	Energy security in net zero: How to manage risk across the value chain	The Climate Jury: Is it better to miss ambitious targets or set more realistic ones? One divisive question, two opposing sides. Hear the arguments, challenge the speakers, and cast your vote.
Navigating the wild west of VCM: Who should you trust?	Building water resilience: How companies are reducing climate risk across the supply chain	Putting a price on climate risk: How are investors, insurers and lenders assessing adaptation plans	The Climate Jury: Is AI a decarbonization tool or emissions accelerator? One divisive question, two opposing sides. Hear the arguments, challenge the speakers, and cast your vote.

Day 2 – Thursday, December 3rd: *Finance, accountability, and ROI*

9.00-9.45am **Climate Corporate Data Accountability Act:** How mandatory disclosure is driving climate action from California to New York

As the federal climate policy landscape remains uncertain, state-level regulation is becoming an increasingly important driver of corporate climate action across the United States. As California starts to implement mandatory emissions and climate disclosure requirements, other states, including New York, are developing similar legislation.

For businesses operating across multiple states, the challenge is not only remaining compliant with evolving requirements, but ensuring disclosure delivers meaningful business value. In this session, our expert panel will explore how organizations can navigate an increasingly fragmented reporting landscape whilst using climate data to strengthen decision-making, engage suppliers and build more resilient business strategies. We'll discuss:

- What California's new requirements - and emerging legislation in states like New York - means for business in practice
- How state-level disclosure requirements compare with international reporting frameworks, and where they are converging or diverging
- How businesses can move beyond disclosure to use data as a strategic tool for supplier engagement, risk management and decision-making

9.45-10.30am **Product carbon footprinting:** How business can turn data into commercial advantage

Product carbon footprints have rapidly evolved from a reporting exercise into a strategic business tool. By providing detailed insights into emissions at a product level, PCFs enable organizations to identify carbon hotspots, engage suppliers and build more resilient, efficient supply chains.

In this session, we'll explore how leading organizations are embedding PCFs into wider business strategy and translating the data into commercial value. We'll discuss how product carbon footprint data can strengthen supplier collaboration, improve procurement and sourcing decisions, accelerate decarbonization, and unlock commercial value beyond compliance.

10.30-11.00am **Networking Break**

11.00-11.45am **Unlikely allies:** How internal finance teams can drive real climate decisions, resources and investment

Climate action cannot be delivered by sustainability teams alone. Finance is increasingly becoming one of the most powerful accelerators of the transition, influencing where capital flows, how risk is valued, and which areas receive investment.

Financial decision-makers have a critical role to play in embedding decarbonization into core business strategy and ensuring climate considerations shape commercial decision-making.

In this session, we'll explore how internal finance teams can help shift climate action from ambition to implementation, unlocking the investment, collaboration, and internal alignment needed to build long-term business resilience.

11.45am-12.30pm **Financing adaptation and resilience:** The role of public-private finance and blended capital

As climate risks become increasingly linked to business performance, investing in resilience is no longer an option. Despite growing recognition of the need for adaptation, financing the transition remains one of the greatest barriers to implementation. Governments, financial institutions, investors and the private sector all have a critical role to play in unlocking the capital needed to accelerate and scale resilience.

In this session, our expert panel will explore how innovative financing models and partnerships can help bridge the adaptation funding gap. We'll discuss:

- The role of investors, insurers and financial institutions in strengthening climate resilience
- How blended finance can de-risk investment and accelerate private sector action
- How businesses can build investable adaptation strategies that demonstrate long-term value
- Examples of public-private partnerships that are already delivering successful outcomes

12.30-1.30pm **Lunch**

1.30-3.00pm **Roundtable sessions**

These roundtable sessions are focused discussions that aim to drive innovation and collaborative problem-solving across a diverse mix of industries. We'll run 2 x 45-min rounds of each session on a first-come first-served basis.

- a) Corporate communications
- b) Cross-sector collaborations
- c) SBTi Version 2.0 Q&A
- d) Climate health
- e) AI and data streamlining
- f) Commitments to operationalization
- g) Roadmapping resilience

3.00-3.15pm **Closing remarks**